THE CORPORATION OF THE CITY OF SAULT STE MARIE 2021 FINAL OPERATING BUDGET SUMMARY

| | 2020 | 2021 |
|----------------------------------|------------|------------|
| | Budget | Budget |
| | | |
| MAYORS OFFICE | 686,836 | 714,356 |
| COUNCIL SPECIAL FUNDS | 35,000 | 35,000 |
| TOTAL MAYOR & COUNCIL | 721,836 | 749,356 |
| ADMINISTRATION | 388,675 | 408,063 |
| TOTAL CAO | 388,675 | 408,063 |
| | | |
| LEGAL DEPARTMENT | | |
| ADMINISTRATION | 466,131 | 446,257 |
| CITY OWNED LAND | 16,446 | 16,290 |
| INSURANCE | 1,438,164 | 1,753,185 |
| POA | (332,279) | (294,286) |
| TOTAL LEGAL | 1,588,462 | 1,921,446 |
| | 1,000,102 | 1,521,110 |
| FIRE SERVICES | | |
| | | |
| ADMINISTRATION | 2,146,351 | 2,236,404 |
| SUPPRESSION | 10,383,325 | 10,892,494 |
| PREVENTION | 834,831 | 856,500 |
| SUPPORT SERVICES | 693,259 | 745,169 |
| COMMUNITY EMERGENCY MANAGEMENT | 124,796 | 124,547 |
| SUMMER CAREER | 25,747 | - |
| EMS - WSIB | - | 130,000 |
| TOTAL FIRE | 14,208,309 | 14,985,114 |
| CORPORATE SERVICES | | |
| | | |
| ADMINISTRATION | 787,667 | 842,801 |
| HEALTH AND SAFETY | 147,434 | 154,066 |
| DISABILTY MANAGEMENT | 241,254 | 247,886 |
| CORPORATE RECRUITMENT & TRAINING | 66,150 | 66,000 |
| LEADERSHIP PERFORMANCE | 22,550 | 22,550 |
| RETIREE BENEFITS | 745,500 | 745,500 |
| EMPLOYEE ASSISTANCE PROGRAM | 30,000 | 18,000 |
| HEALTH AND SAFETY COMMITTEE | 37,200 | 37,200 |
| DISABLED PREMIUMS | 3,565 | 3,565 |
| TOTAL HUMAN RESOURCES | 2,081,320 | 2,137,568 |
| | | |
| ADMINISTRATION | 752,869 | 791,322 |
| OFFICE SERVICES | 198,812 | 200,647 |
| QUALITY MANAGEMENT | 31,750 | 31,750 |
| ELECTION EXPENSE | 75,000 | 75,000 |
| COUNCIL MEETINGS | 9,000 | 9,000 |
| CULTURAL GRANT - WALK OF FAME | 2,000 | 2,000 |
| RECEPTIONS | 25,650 | 25,650 |
| TOTAL CLERKS | 1,095,081 | 1,135,369 |

| | 2020 | 2021 |
|--------------------------------------|------------|------------|
| | Budget | Budget |
| ACCOUNTING | 1,034,151 | 1,032,050 |
| ТАХ | 459,894 | 460,708 |
| PURCHASING | 359,832 | 312,387 |
| ADMINISTRATION | 689,103 | 718,090 |
| FINANCIAL EXPENSE - BANKING | 60,250 | 60,250 |
| FINANCIAL FEES | 93,199 | 98,572 |
| TOTAL FINANCE | 2,696,429 | 2,682,057 |
| | | |
| INFORMATION TECHNOLOGY | 2,192,001 | 2,426,066 |
| GIS SERVICES | 253,000 | 253,000 |
| TOTAL INFORMATION TECHNOLOGY | 2,445,001 | 2,679,066 |
| | | |
| TOTAL CORPORATE SERVICES | 8,317,831 | 8,634,060 |
| | | |
| PUBLIC WORKS AND ENGINEERING | | |
| ENGINEERING DESIGN | 2,047,694 | 2,076,882 |
| ADMINISTRATION | 164,662 | 170,818 |
| BUILDING PERMIT/INSPECTION | 195,329 | 202,055 |
| BUILDING SERVICES | 1,357,462 | 1,390,358 |
| HYDRANTS | 1,212,400 | 1,317,000 |
| STREET LIGHTING | 1,915,780 | 1,915,780 |
| SEWAGE DISPOSAL SYSTEM | 5,386,670 | 5,463,520 |
| ENVIRONMENTAL CLEANUP | 20,000 | 20,000 |
| MISCELLANEOUS CONSTRUCTION | 1,300,000 | 1,300,000 |
| TOTAL ENGINEERING | 13,599,997 | 13,856,413 |
| | 13,333,337 | 13,030,413 |
| WORKS: ADMIN/SUPVERVISION/OVERHEAD | 3,069,218 | 3,166,933 |
| ROADWAYS | 3,328,197 | 3,336,940 |
| SIDEWALKS (INCLUDING WINTER CONTROL) | 963,067 | 957,944 |
| WINTER CONTROL ROADWAYS | 7,255,851 | 6,555,721 |
| SANITARY SEWERS | 1,976,217 | 2,007,040 |
| STORM SEWERS | 620,779 | 618,984 |
| TRAFFIC & COMMUNICIATIONS | 1,621,055 | 1,693,599 |
| CARPENTRY | 643,588 | 747,403 |
| ADMINISTRATION | 1,638,007 | 1,672,085 |
| BUILDINGS & EQUIPMENT | 2,217,699 | 2,210,177 |
| PARKS OPERATIONS | 3,394,762 | 3,434,523 |
| WASTE MANAGEMENT | 3,449,145 | 3,697,513 |
| TOTAL PUBLIC WORKS | 30,177,585 | 30,098,862 |
| | | ,, |
| TOTAL PUBLIC WORKS AND ENGINEERING | 43,777,582 | 43,955,275 |
| | | |

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES

| FUTURE SSM TOURISM | 444,656 | 444,656 502,416 |
|----------------------------------|-----------|--------------------|
| ECONOMIC DEVELOPMENT CORPORATION | 1,214,166 | 711,750 |
| ISAP-IMMIGRATION PROGRAM | - | - |
| HUMANE SOCIETY | 600,122 | 600,122 |
| PLANNING | 989,152 | 1,024,281 |
| SPORTS ADMINISTRATION | 14,967 | 14,979 |
| | | |

| | 2020 | 2021 |
|---|------------|------------|
| | Budget | Budget |
| RECREATION & CULTURE ADMINISTRATION | 489,659 | 504,359 |
| CANADA DAY | 10,500 | 10,500 |
| MAYORS YOUTH ADVISORY | 27,500 | 27,500 |
| MISCELLANEOUS PROGRAMS | 27,343 | 27,396 |
| PARKS & REC ADVISORY COMMITTEE | 1,865 | 1,665 |
| ROBERTA BONDAR PARK | 161,482 | 169,905 |
| BELLEVUE PARK MARINA | 416 | (2,982) |
| BONDAR MARINA | 26,775 | 16,896 |
| SENIORS DROP IN CENTRE | 319,812 | 328,240 |
| NCC 55+ PROGRAMMING | 130,740 | 137,710 |
| NCC COMMUNITY SPACE | 53,330 | 54,361 |
| HISTORIC SITES BOARD - OLD STONE HOUSE | 319,302 | 332,442 |
| LOCKS OPERATIONS | 27,896 | 28,263 |
| JOHN RHODES COMMUNITY CENTRE | 1,483,879 | 1,718,765 |
| FACILITIY ADMINISTRATION | 756,122 | 793,250 |
| FACILITIES-SUMMER STUDENTS | 34,126 | 25,632 |
| GRECO POOL | 74,435 | 74,505 |
| MANZO POOL | 50,020 | 50,632 |
| MCMEEKEN CENTRE | 158,029 | 192,735 |
| GFL MEMORIAL GARDENS | 718,592 | 922,968 |
| NORTHERN COMMUNITY CENTRE | (21,660) | 44,580 |
| MISCELLANEOUS CONCESSIONS | 3,313 | 15,034 |
| CSD CENTRAL ADMINISTRATION | 811,641 | 837,133 |
| TOTAL COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES | 8,928,180 | 9,609,693 |
| | 0,520,100 | 5,005,055 |
| TRANSIT | 6,481,374 | 7,279,960 |
| SCHOOL GUARDS | 309,245 | 294,233 |
| CEMETERY OPERATIONS | (8,842) | 53,874 |
| PARKING | 120,168 | 209,523 |
| OTHER COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES | 6,901,945 | 7,837,590 |
| COMMUNITY AND ENTERPRISE SERVICES | 15,830,125 | 17,447,283 |
| | 10,000,120 | 17,447,200 |
| PUBLIC HEALTH OPERATIONS | 2,669,377 | 2,696,071 |
| DSSAB LEVY | 18,145,858 | 18,418,497 |
| CONSERVATION AUTHORITY | 503,983 | 538,761 |
| TOTAL LEVY BOARDS | 21,319,218 | 21,653,329 |
| | | |
| POLICE SERVICES BOARD | 27,539,145 | 29,570,897 |
| LIBRARY BOARD | 2,870,524 | 2,898,429 |
| ART GALLERY OF ALGOMA | 280,785 | 280,785 |
| SSM MUSEUM | 246,091 | 246,091 |
| BUSH PLANE MUSEUM | 175,000 | 175,000 |
| CULTURAL RECOGNITION | 1,500 | 1,500 |
| CRIME STOPPERS | 25,000 | 25,000 |
| MISC GRANT - ALGOMA UNIVERSITY | 40,000 | 40,000 |
| MISC GRANT - PEE WEE ARENA | 19,551 | 21,077 |
| MISC GRANT - OTHER SPORTS | 5,000 | 5,000 |
| RED CROSS GRANT | 50,000 | 50,000 |
| CULTURAL GRANTS | 104,500 | 144,500 |
| INNOVATION CENTRE | 277,890 | 277,890 |
| EDF BUDGET | 500,000 | 500,000 |
| | | • |

| | | 2020 | 2021 |
|---|----------|--------------|--------------|
| | | Budget | Budget |
| PHYSICIAN RECRUITMENT | | - | 90,000 |
| TOTAL OUTSIDE AGENCIES & GRANTS TO OTHERS | | 32,134,986 | 34,326,169 |
| | | | |
| TAXATION & CORPORATE FINANCIALS | | (28,248,552) | (30,613,445) |
| CAPITAL LEVY AND LONG TERM DEBT | | 8,768,265 | 7,688,815 |
| TOTAL CORPORATE FINANCIALS | | (19,480,287) | (22,924,630) |
| | | | |
| TOTAL MUNICIPAL LEVY | | 118,806,737 | 121,155,465 |
| Surplus used for levy reduction | | - | - |
| Reserves used for levy reduction | | - | 1,914,310 |
| | % change | | |
| Levy before reduction | 3.59% | 118,806,737 | 123,069,775 |