

City of Sault Ste. Marie - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
					March	Year End	2021	YTD 2021
REVENUE								
Taxation	(\$61,773,892.43)	(\$130,256,397.01)	(\$68,482,504.58)	52.58%	(\$59,720,678.00)	(\$125,895,298.92)	(\$125,248,213.00)	52.32%
Payment in Lieu of taxes	(\$533,775.65)	(\$4,501,741.00)	(\$3,967,965.35)	88.14%	(\$790,602.92)	(\$4,490,231.86)	(\$4,480,756.00)	82.36%
Fees and user charges	(\$7,203,570.03)	(\$28,924,536.25)	(\$21,720,966.22)	75.10%	(\$5,805,290.22)	(\$26,267,495.03)	(\$27,034,116.00)	78.53%
Government grants	(\$5,900,396.46)	(\$19,443,963.00)	(\$13,543,566.54)	69.65%	(\$7,311,816.13)	(\$24,928,745.07)	(\$19,331,719.00)	62.18%
Interest and Investment income	(\$724,764.07)	(\$4,320,000.00)	(\$3,595,235.93)	83.22%	(\$133,797.22)	(\$3,426,164.60)	(\$4,320,000.00)	96.90%
Contribution from own funds	(\$102,476.40)	(\$1,697,143.75)	(\$1,594,667.35)	93.96%		(\$1,768,981.92)	(\$2,198,023.00)	100.00%
Other income	(\$171,314.62)	(\$2,875,986.85)	(\$2,704,672.23)	94.04%	(\$145,193.36)	(\$2,165,148.99)	(\$1,848,455.00)	92.15%
	(\$76,410,189.66)	(\$192,019,767.86)	(\$115,609,578.20)	60.21%	(\$73,907,377.85)	(\$188,942,066.39)	(\$184,461,282.00)	59.93%
EXPENDITURES								
Salaries	\$10,571,597.91	\$51,325,347.97	\$40,753,750.06	79.40%	\$9,938,873.37	\$48,655,030.24	\$49,736,099.00	80.02%
Benefits	\$3,286,748.76	\$14,385,939.65	\$11,099,190.89	77.15%	\$3,175,673.84	\$13,403,646.83	\$14,367,459.00	77.90%
TOTAL SALARIES/BENEFITS	\$13,858,346.67	\$65,711,287.62	\$51,852,940.95	78.91%	\$13,114,547.21	\$62,058,677.07	\$64,103,558.00	79.54%
Travel and training	\$31,465.19	\$543,499.12	\$512,033.93	94.21%	\$31,958.26	\$193,861.29	\$589,683.00	94.58%
Vehicle allowance, maintenance and repairs	\$1,170,048.74	\$3,570,669.20	\$2,400,620.46	67.23%	\$1,330,167.54	\$5,082,833.52	\$3,158,485.00	57.89%
Utilities and Fuel	\$2,523,092.96	\$10,891,632.82	\$8,368,539.86	76.83%	\$1,833,549.48	\$9,327,247.40	\$10,431,938.00	82.42%
Materials and supplies	\$1,190,419.01	\$5,303,684.32	\$4,113,265.31	77.55%	\$1,048,855.96	\$6,039,189.54	\$5,442,758.00	80.73%
Maintenance and repairs	\$772,632.69	\$2,643,590.00	\$1,870,957.31	70.77%	\$765,415.95	\$2,253,728.90	\$2,429,143.00	68.49%
Program expenses	\$222,419.66	\$933,328.21	\$710,908.55	76.17%		\$803,994.21	\$575,458.00	100.00%
Goods for resale	\$52,285.63	\$556,996.00	\$504,710.37	90.61%	\$7,576.39	\$285,227.45	\$489,160.00	98.45%
Rents and leases	\$80,417.58	\$307,557.00	\$227,139.42	73.85%	\$18,228.09	\$155,932.99	\$164,557.00	88.92%
Taxes and licenses	\$111,744.21	\$2,311,660.00	\$2,199,915.79	95.17%	\$189,877.64	\$1,752,260.51	\$2,023,010.00	90.61%
Financial expenses	\$483,288.72	\$2,699,071.37	\$2,215,782.65	82.09%	\$908,102.24	\$3,032,077.60	\$2,710,039.00	66.49%
Purchased and contracted services	\$2,111,579.99	\$10,325,103.46	\$8,213,523.47	79.55%	\$1,634,732.25	\$9,994,937.54	\$10,408,958.00	84.29%
Grants to others	\$15,002,313.50	\$58,973,187.94	\$43,970,874.44	74.56%	\$12,777,891.15	\$56,123,214.09	\$55,613,863.00	77.02%
Long term debt	\$17,765.19	\$1,502,314.00	\$1,484,548.81	98.82%	\$599,646.07	\$1,795,301.64	\$1,795,301.00	66.60%
Transfer to own funds	\$353,711.00	\$25,650,323.56	\$25,296,612.56	98.62%	\$25,463.38	\$27,440,860.79	\$24,395,400.00	99.90%
Capital expense	\$43,781.59	\$350,993.24	\$307,211.65	87.53%	\$95,366.84	\$398,540.29	\$350,101.00	72.76%
Less: recoverable costs	(\$60,371.59)	(\$255,130.00)	(\$194,758.41)	76.34%	(\$51,113.50)	(\$369,457.91)	(\$220,130.00)	76.78%
TOTAL OTHER EXPENSES	\$24,106,594.07	\$126,308,480.24	\$102,201,886.17	80.91%	\$21,215,717.74	\$124,309,749.85	\$120,357,724.00	82.37%
	\$37,964,940.74	\$192,019,767.86	\$154,054,827.12	80.23%	\$34,330,264.95	\$186,368,426.92	\$184,461,282.00	81.39%
NET (REVENUE)/EXPENDITURE	(\$38,445,248.92)	\$0.00	\$38,445,248.92		(\$39,577,112.90)	(\$2,573,639.47)	\$0.00	0.00%

Mayor & Council - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To: March	Actual Year End	2021	Budget-Rem YTD 2021
REVENUE								
EXPENDITURES								
Salaries	\$103,974.16	\$490,477.46	\$386,503.30	78.80%	\$104,376.98	\$450,485.11	\$487,354.00	78.58%
Benefits	\$17,610.18	\$71,211.42	\$53,601.24	75.27%	\$17,840.29	\$77,548.35	\$72,817.00	75.50%
TOTAL SALARIES/BENEFITS	\$121,584.34	\$561,688.88	\$440,104.54	78.35%	\$122,217.27	\$528,033.46	\$560,171.00	78.18%
Travel and training	\$452.00	\$15,500.00	\$15,048.00	97.08%		\$2,697.73	\$53,500.00	100.00%
Vehicle allowance, maintenance and repairs	\$7,266.42	\$35,675.00	\$28,408.58	79.63%	\$7,129.19	\$29,515.74	\$35,675.00	80.02%
Materials and supplies	\$41,513.66	\$62,910.00	\$21,396.34	34.01%	\$39,624.36	\$59,006.87	\$62,910.00	37.01%
Purchased and contracted services	(\$13.32)	\$2,100.00	\$2,113.32	100.63%	(\$18.18)	\$357.76	\$2,100.00	100.87%
Grants to others		\$35,000.00	\$35,000.00	100.00%		\$4,462.80	\$35,000.00	100.00%
Transfer to own funds			\$0.00	0.00%		\$1,445.53		0.00%
TOTAL OTHER EXPENSES	\$49,218.76	\$151,185.00	\$101,966.24	67.44%	\$46,735.37	\$97,486.43	\$189,185.00	75.30%
	\$170,803.10	\$712,873.88	\$542,070.78	76.04%	\$168,952.64	\$625,519.89	\$749,356.00	77.45%
NET (REVENUE)/EXPENDITURE	\$170,803.10	\$712,873.88	\$542,070.78	76.04%	\$168,952.64	\$625,519.89	\$749,356.00	77.45%

CAO's Office - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To: March	Actual Year End	2021	Budget-Rem YTD 2021
REVENUE								
EXPENDITURES								
Salaries	\$62,512.80	\$317,771.03	\$255,258.23	80.33%	\$65,204.94	\$315,013.40	\$312,248.00	79.12%
Benefits	\$18,528.27	\$72,564.31	\$54,036.04	74.47%	\$19,347.72	\$76,268.50	\$72,755.00	73.41%
TOTAL SALARIES/BENEFITS	\$81,041.07	\$390,335.34	\$309,294.27	79.24%	\$84,552.66	\$391,281.90	\$385,003.00	78.04%
Travel and training		\$4,260.00	\$4,260.00	100.00%		\$1,682.56	\$4,260.00	100.00%
Vehicle allowance, maintenance and repairs	\$862.82	\$4,500.00	\$3,637.18	80.83%	\$1,236.12	\$4,470.10	\$4,500.00	72.53%
Materials and supplies	\$1,272.39	\$14,120.00	\$12,847.61	90.99%	\$752.22	\$8,038.77	\$14,120.00	94.67%
Purchased and contracted services		\$30.00	\$30.00	100.00%			\$30.00	100.00%
Capital expense		\$150.00	\$150.00	100.00%		\$234.04	\$150.00	100.00%
TOTAL OTHER EXPENSES	\$2,135.21	\$23,060.00	\$20,924.79	90.74%	\$1,988.34	\$14,425.47	\$23,060.00	91.38%
	\$83,176.28	\$413,395.34	\$330,219.06	79.88%	\$86,541.00	\$405,707.37	\$408,063.00	78.79%
NET (REVENUE)/EXPENDITURE	\$83,176.28	\$413,395.34	\$330,219.06	79.88%	\$86,541.00	\$405,707.37	\$408,063.00	78.79%

Corporate Services - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$24,239.40)	(\$119,786.00)	(\$95,546.60)	79.76%	(\$21,836.55)	(\$101,934.16)	(\$131,891.00)	83.44%
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%		(\$8,730.52)	(\$1,540.00)	100.00%
Contribution from own funds		(\$282,000.00)	(\$282,000.00)	100.00%		(\$5,882.75)		0.00%
Other income	(\$31,850.02)	(\$178,782.00)	(\$146,931.98)	82.18%	(\$24,941.51)	(\$131,868.31)	(\$118,535.00)	78.96%
	(\$56,089.42)	(\$582,108.00)	(\$526,018.58)	90.36%	(\$46,778.06)	(\$248,415.74)	(\$251,966.00)	81.43%
EXPENDITURES								
Salaries	\$892,346.48	\$4,891,103.81	\$3,998,757.33	81.76%	\$911,044.90	\$4,293,300.79	\$4,555,085.00	80.00%
Benefits	\$471,979.55	\$1,920,539.65	\$1,448,560.10	75.42%	\$484,758.79	\$1,835,512.72	\$1,918,204.00	74.73%
TOTAL SALARIES/BENEFITS	\$1,364,326.03	\$6,811,643.46	\$5,447,317.43	79.97%	\$1,395,803.69	\$6,128,813.51	\$6,473,289.00	78.44%
Travel and training	\$3,141.35	\$131,534.00	\$128,392.65	97.61%	\$6,037.55	\$47,263.38	\$135,195.00	95.53%
Vehicle allowance, maintenance and repairs	\$23.32	\$1,170.00	\$1,146.68	98.01%	\$54.27	\$239.98	\$1,190.00	95.44%
Materials and supplies	\$55,039.95	\$111,198.00	\$56,158.05	50.50%	\$43,647.89	\$15,108.54	\$79,607.00	45.17%
Maintenance and repairs	\$318,421.82	\$942,192.00	\$623,770.18	66.20%	\$420,934.38	\$795,479.50	\$859,537.00	51.03%
Goods for resale		\$19,200.00	\$19,200.00	100.00%		\$19,200.00	\$19,200.00	100.00%
Rents and leases	\$40,817.55	\$138,000.00	\$97,182.45	70.42%	\$3,943.20	\$5,794.14	\$3,000.00	(31.44%)
Financial expenses	\$4,540.83	\$60,750.00	\$56,209.17	92.53%	\$4,611.92	\$31,172.51	\$60,750.00	92.41%
Purchased and contracted services	\$193,805.44	\$984,441.74	\$790,636.30	80.31%	\$96,850.59	\$942,287.05	\$1,051,508.00	90.79%
Grants to others		\$2,000.00	\$2,000.00	100.00%		\$808.46	\$2,000.00	100.00%
Transfer to own funds			\$0.00	0.00%		\$323,178.61	\$75,000.00	100.00%
Capital expense	\$5,860.83	\$123,750.00	\$117,889.17	95.26%	\$5,490.94	\$87,896.68	\$125,750.00	95.63%
TOTAL OTHER EXPENSES	\$621,651.09	\$2,514,235.74	\$1,892,584.65	75.27%	\$581,570.74	\$2,268,428.85	\$2,412,737.00	75.90%
	\$1,985,977.12	\$9,325,879.20	\$7,339,902.08	78.70%	\$1,977,374.43	\$8,397,242.36	\$8,886,026.00	77.75%
NET (REVENUE)/EXPENDITURE	\$1,929,887.70	\$8,743,771.20	\$6,813,883.50	77.93%	\$1,930,596.37	\$8,148,826.62	\$8,634,060.00	77.64%

IT	648,380.33	2,740,493.18	2,092,112.85	76.34%
Finance	537,365.66	2,683,583.72	2,146,218.06	79.98%
Clerk's	256,567.33	1,101,470.76	844,903.43	76.71%
Human Resources	487,574.38	2,218,223.54	1,730,649.16	78.02%

Legal Department - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$428,564.01)	(\$1,770,434.00)	(\$1,341,869.99)	75.79%	(\$387,099.29)	(\$1,378,846.79)	(\$1,770,434.00)	78.14%
Government grants			\$0.00	0.00%		(\$214,107.17)		0.00%
Interest and Investment income	(\$79.84)		\$79.84	0.00%	(\$67.15)	(\$2,160.28)		0.00%
	<u>(\$428,643.85)</u>	<u>(\$1,770,434.00)</u>	<u>(\$1,341,790.15)</u>	<u>75.79%</u>	<u>(\$387,166.44)</u>	<u>(\$1,595,114.24)</u>	<u>(\$1,770,434.00)</u>	<u>78.13%</u>
EXPENDITURES								
Salaries	\$229,765.92	\$1,257,696.31	\$1,027,930.39	81.73%	\$229,772.04	\$1,101,553.61	\$1,112,443.00	79.35%
Benefits	\$64,989.83	\$283,508.46	\$218,518.63	77.08%	\$66,531.13	\$278,411.65	\$284,197.00	76.59%
TOTAL SALARIES/BENEFITS	\$294,755.75	\$1,541,204.77	\$1,246,449.02	80.87%	\$296,303.17	\$1,379,965.26	\$1,396,640.00	78.78%
Travel and training	(\$237.31)	\$25,335.00	\$25,572.31	100.94%		\$2,349.07	\$25,335.00	100.00%
Materials and supplies	\$16,957.57	\$79,730.00	\$62,772.43	78.73%	\$17,735.13	\$65,675.57	\$79,730.00	77.76%
Maintenance and repairs		\$2,170.00	\$2,170.00	100.00%			\$2,170.00	100.00%
Rents and leases	\$15,308.91	\$79,302.00	\$63,993.09	80.70%	\$14,284.89	\$63,390.24	\$79,302.00	81.99%
Taxes and licenses	\$103,402.69	\$2,052,955.00	\$1,949,552.31	94.96%	\$160,795.16	\$1,462,486.63	\$1,753,305.00	90.83%
Purchased and contracted services	\$35,027.40	\$308,387.00	\$273,359.60	88.64%	\$46,658.92	\$277,589.45	\$347,398.00	86.57%
Capital expense		\$8,000.00	\$8,000.00	100.00%		\$6,969.60	\$8,000.00	100.00%
TOTAL OTHER EXPENSES	\$170,459.26	\$2,555,879.00	\$2,385,419.74	93.33%	\$239,474.10	\$1,878,460.56	\$2,295,240.00	89.57%
	<u>\$465,215.01</u>	<u>\$4,097,083.77</u>	<u>\$3,631,868.76</u>	<u>88.65%</u>	<u>\$535,777.27</u>	<u>\$3,258,425.82</u>	<u>\$3,691,880.00</u>	<u>85.49%</u>
NET (REVENUE)/EXPENDITURE	\$36,571.16	\$2,326,649.77	\$2,290,078.61	98.43%	\$148,610.83	\$1,663,311.58	\$1,921,446.00	92.27%

Fire Services - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$56,343.10)	(\$250,438.00)	(\$194,094.90)	77.50%	(\$51,822.65)	(\$292,605.33)	(\$250,438.00)	79.31%
Government grants			\$0.00	0.00%		(\$406,322.97)		0.00%
Other income	(\$812.92)	(\$3,000.00)	(\$2,187.08)	72.90%	(\$326.29)	(\$2,259.64)	(\$3,000.00)	89.12%
	(\$57,156.02)	(\$253,438.00)	(\$196,281.98)	77.45%	(\$52,148.94)	(\$701,187.94)	(\$253,438.00)	79.42%
EXPENDITURES								
Salaries	\$2,373,672.65	\$10,833,853.93	\$8,460,181.28	78.09%	\$2,260,119.58	\$10,955,083.27	\$10,745,671.00	78.97%
Benefits	\$819,761.89	\$3,423,383.12	\$2,603,621.23	76.05%	\$772,632.77	\$3,085,943.48	\$3,322,916.00	76.75%
TOTAL SALARIES/BENEFITS	\$3,193,434.54	\$14,257,237.05	\$11,063,802.51	77.60%	\$3,032,752.35	\$14,041,026.75	\$14,068,587.00	78.44%
Travel and training	\$25,111.28	\$141,220.00	\$116,108.72	82.22%	\$18,265.94	\$75,794.48	\$116,220.00	84.28%
Vehicle allowance, maintenance and repairs	\$55,847.99	\$162,440.00	\$106,592.01	65.62%	\$39,910.92	\$229,571.32	\$162,440.00	75.43%
Utilities and Fuel	\$63,068.78	\$249,100.00	\$186,031.22	74.68%	\$46,655.61	\$206,101.87	\$249,100.00	81.27%
Materials and supplies	(\$11,403.04)	\$129,200.00	\$140,603.04	108.83%	\$9,691.26	\$447,052.28	\$119,200.00	91.87%
Maintenance and repairs	\$56,819.04	\$143,789.00	\$86,969.96	60.48%	\$48,365.81	\$165,404.06	\$135,709.00	64.36%
Financial expenses	\$538.01	\$2,500.00	\$1,961.99	78.48%	\$699.53	\$5,172.36	\$2,500.00	72.02%
Purchased and contracted services	\$1,097.31	\$18,200.00	\$17,102.69	93.97%	\$259.96	\$20,567.26	\$18,200.00	98.57%
Transfer to own funds		\$312,150.60	\$312,150.60	100.00%		\$367,990.58	\$306,030.00	100.00%
Capital expense	\$8,001.08	\$60,566.00	\$52,564.92	86.79%	\$11,068.93	\$54,802.77	\$60,566.00	81.72%
TOTAL OTHER EXPENSES	\$199,080.45	\$1,219,165.60	\$1,020,085.15	83.67%	\$174,917.96	\$1,572,456.98	\$1,169,965.00	85.05%
	\$3,392,514.99	\$15,476,402.65	\$12,083,887.66	78.08%	\$3,207,670.31	\$15,613,483.73	\$15,238,552.00	78.95%
NET (REVENUE)/EXPENDITURE	\$3,335,358.97	\$15,222,964.65	\$11,887,605.68	78.09%	\$3,155,521.37	\$14,912,295.79	\$14,985,114.00	78.94%

Public Works & Engineering - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$924,341.03)	(\$3,647,515.18)	(\$2,723,174.15)	74.66%	(\$742,694.49)	(\$4,678,260.16)	(\$3,443,387.00)	78.43%
Government grants	(\$2,278.84)	(\$737,429.00)	(\$735,150.16)	99.69%	\$9,931.18	(\$821,264.51)	(\$698,769.00)	101.42%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$4,688.64)	(\$5,000.00)	100.00%
Other income	(\$25,020.31)	(\$75,000.00)	(\$49,979.69)	66.64%	(\$34,784.04)	(\$201,355.95)	(\$75,000.00)	53.62%
	(\$951,640.18)	(\$4,464,944.18)	(\$3,513,304.00)	78.69%	(\$767,547.35)	(\$5,705,569.26)	(\$4,222,156.00)	81.82%
EXPENDITURES								
Salaries	\$4,184,548.20	\$19,065,053.55	\$14,880,505.35	78.05%	\$3,822,133.23	\$18,050,648.78	\$18,655,428.00	79.51%
Benefits	\$1,131,991.26	\$5,072,628.21	\$3,940,636.95	77.68%	\$1,094,073.05	\$4,797,467.54	\$5,200,177.00	78.96%
TOTAL SALARIES/BENEFITS	\$5,316,539.46	\$24,137,681.76	\$18,821,142.30	77.97%	\$4,916,206.28	\$22,848,116.32	\$23,855,605.00	79.39%
Travel and training	\$1,414.70	\$114,143.12	\$112,728.42	98.76%	\$5,742.84	\$39,602.70	\$117,846.00	95.13%
Vehicle allowance, maintenance and repairs	\$843,501.25	\$2,322,139.20	\$1,478,637.95	63.68%	\$969,588.58	\$3,410,426.06	\$1,967,120.00	50.71%
Utilities and Fuel	\$1,685,448.40	\$7,449,096.94	\$5,763,648.54	77.37%	\$1,227,995.89	\$6,326,053.97	\$7,089,400.00	82.68%
Materials and supplies	\$936,864.61	\$3,453,647.32	\$2,516,782.71	72.87%	\$694,133.56	\$3,798,477.41	\$3,663,105.00	81.05%
Maintenance and repairs	\$34,611.94	\$230,400.00	\$195,788.06	84.98%	\$37,122.79	\$198,177.48	\$201,940.00	81.62%
Taxes and licenses	\$8,020.52	\$85,455.00	\$77,434.48	90.61%	\$7,882.35	\$85,339.05	\$97,455.00	91.91%
Financial expenses	\$1,000.56	\$5,528.36	\$4,527.80	81.90%	\$1,368.22	\$12,696.64	\$5,518.00	75.20%
Purchased and contracted services	\$1,462,666.66	\$7,350,252.50	\$5,887,585.84	80.10%	\$1,268,102.27	\$7,063,415.63	\$7,247,102.00	82.50%
Transfer to own funds	\$353,711.00	\$4,511,042.36	\$4,157,331.36	92.16%		\$5,950,160.21	\$4,055,452.00	100.00%
Capital expense	\$1,892.73	\$97,758.36	\$95,865.63	98.06%	\$22,467.13	\$107,042.27	\$97,018.00	76.84%
Less: recoverable costs	(\$60,371.59)	(\$255,130.00)	(\$194,758.41)	76.34%	(\$51,113.50)	(\$369,457.91)	(\$220,130.00)	76.78%
TOTAL OTHER EXPENSES	\$5,268,760.78	\$25,364,333.16	\$20,095,572.38	79.23%	\$4,183,290.13	\$26,621,933.51	\$24,321,826.00	82.80%
	\$10,585,300.24	\$49,502,014.92	\$38,916,714.68	78.62%	\$9,099,496.41	\$49,470,049.83	\$48,177,431.00	81.11%
NET (REVENUE)/EXPENDITURE	\$9,633,660.06	\$45,037,070.74	\$35,403,410.68	78.61%	\$8,331,949.06	\$43,764,480.57	\$43,955,275.00	81.04%
Public Works	7,300,836.77	30,890,159.28	23,589,322.51	76.37%				
Engineering	2,332,823.29	14,146,911.46	11,814,088.17	83.51%				

Public Works - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$492,685.12)	(\$2,383,216.00)	(\$1,890,530.88)	79.33%	(\$506,236.05)	(\$2,655,946.15)	(\$2,226,181.00)	77.26%
Government grants	(\$2,278.84)	(\$705,269.00)	(\$702,990.16)	99.68%	\$9,931.18	(\$729,726.11)	(\$668,769.00)	101.48%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$4,688.64)	(\$5,000.00)	100.00%
Other income	(\$25,020.31)	(\$75,000.00)	(\$49,979.69)	66.64%	(\$34,784.04)	(\$201,355.95)	(\$75,000.00)	53.62%
	(\$519,984.27)	(\$3,168,485.00)	(\$2,648,500.73)	83.59%	(\$531,088.91)	(\$3,591,716.85)	(\$2,974,950.00)	82.15%
EXPENDITURES								
Salaries	\$3,567,364.29	\$15,863,502.25	\$12,296,137.96	77.51%	\$3,226,749.66	\$15,140,587.57	\$15,555,454.00	79.26%
Benefits	\$960,780.54	\$4,317,248.13	\$3,356,467.59	77.75%	\$927,002.63	\$4,055,041.82	\$4,430,910.00	79.08%
TOTAL SALARIES/BENEFITS	\$4,528,144.83	\$20,180,750.38	\$15,652,605.55	77.56%	\$4,153,752.29	\$19,195,629.39	\$19,986,364.00	79.22%
Travel and training	\$2,683.70	\$88,990.00	\$86,306.30	96.98%	\$5,236.68	\$33,341.38	\$88,990.00	94.12%
Vehicle allowance, maintenance and repairs	\$838,516.87	\$2,291,040.00	\$1,452,523.13	63.40%	\$969,444.24	\$3,384,052.09	\$1,937,520.00	49.96%
Utilities and Fuel	\$708,947.09	\$1,851,409.54	\$1,142,462.45	61.71%	\$358,552.44	\$1,777,906.64	\$1,626,188.00	77.95%
Materials and supplies	\$900,727.52	\$3,226,353.00	\$2,325,625.48	72.08%	\$649,389.64	\$3,392,772.69	\$3,437,858.00	81.11%
Taxes and licenses	\$8,020.52	\$85,455.00	\$77,434.48	90.61%	\$7,882.35	\$85,339.05	\$97,455.00	91.91%
Financial expenses	\$1,694.56	\$5,000.00	\$3,305.44	66.11%	\$1,667.71	\$13,300.66	\$5,000.00	66.65%
Purchased and contracted services	\$538,380.21	\$3,451,589.00	\$2,913,208.79	84.40%	\$571,357.87	\$3,323,822.22	\$3,422,794.00	83.31%
Transfer to own funds	\$353,711.00	\$3,086,587.36	\$2,732,876.36	88.54%		\$3,324,161.62	\$2,645,173.00	100.00%
Capital expense	\$366.33	\$46,600.00	\$46,233.67	99.21%	\$19,886.78	\$95,147.55	\$46,600.00	57.32%
Less: recoverable costs	(\$60,371.59)	(\$255,130.00)	(\$194,758.41)	76.34%	(\$51,113.50)	(\$369,457.91)	(\$220,130.00)	76.78%
TOTAL OTHER EXPENSES	\$3,292,676.21	\$13,877,893.90	\$10,585,217.69	76.27%	\$2,532,304.21	\$15,060,385.99	\$13,087,448.00	80.65%
	\$7,820,821.04	\$34,058,644.28	\$26,237,823.24	77.04%	\$6,686,056.50	\$34,256,015.38	\$33,073,812.00	79.78%
NET (REVENUE)/EXPENDITURE	\$7,300,836.77	\$30,890,159.28	\$23,589,322.51	76.37%	\$6,154,967.59	\$30,664,298.53	\$30,098,862.00	79.55%

Operations				
Winter Control: Roadways and Sidewalks	4,215,643.38	7,407,869.00	3,192,225.62	43.09%
Sanitary Sewers	159,929.06	2,062,118.77	1,902,189.71	92.24%
Storm Sewers	3,123.53	622,488.69	619,365.16	99.50%
Roadways and Sidewalks	(1,268.22)	3,509,083.13	3,510,351.35	100.04%
Supervision and Overhead	724,211.71	3,181,859.96	2,457,648.25	77.24%
Traffic & Communications	291,878.99	1,852,734.39	1,560,855.40	84.25%
Carpentry	181,706.84	681,042.39	499,335.55	73.32%
Administration	396,597.79	1,679,651.33	1,283,053.54	76.39%
Buildings & Equipment	220,771.53	2,243,633.90	2,022,862.37	90.16%
Waste Management	382,885.05	3,982,211.28	3,599,326.23	90.39%
Parks	725,357.11	3,667,466.44	2,942,109.33	80.22%
	7,300,836.77	30,890,159.28	23,589,322.51	76.37%

Engineering - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To: March	Actual Year End	2021	Budget-Rem
				75.00%				YTD 2021
REVENUE								
Fees and user charges	(\$431,655.91)	(\$1,264,299.18)	(\$832,643.27)	65.86%	(\$236,458.44)	(\$2,022,314.01)	(\$1,217,206.00)	80.57%
Government grants		(\$32,160.00)	(\$32,160.00)	100.00%		(\$91,538.40)	(\$30,000.00)	100.00%
	(\$431,655.91)	(\$1,296,459.18)	(\$864,803.27)	66.71%	(\$236,458.44)	(\$2,113,852.41)	(\$1,247,206.00)	81.04%
EXPENDITURES								
Salaries	\$617,183.91	\$3,201,551.30	\$2,584,367.39	80.72%	\$595,383.57	\$2,910,061.21	\$3,099,974.00	80.79%
Benefits	\$171,210.72	\$755,380.08	\$584,169.36	77.33%	\$167,070.42	\$742,425.72	\$769,267.00	78.28%
TOTAL SALARIES/BENEFITS	\$788,394.63	\$3,956,931.38	\$3,168,536.75	80.08%	\$762,453.99	\$3,652,486.93	\$3,869,241.00	80.29%
Travel and training	(\$1,269.00)	\$25,153.12	\$26,422.12	105.05%	\$506.16	\$6,261.32	\$28,856.00	98.25%
Vehicle allowance, maintenance and repairs	\$4,984.38	\$31,099.20	\$26,114.82	83.97%	\$144.34	\$26,373.97	\$29,600.00	99.51%
Utilities and Fuel	\$976,501.31	\$5,597,687.40	\$4,621,186.09	82.56%	\$869,443.45	\$4,548,147.33	\$5,463,212.00	84.09%
Materials and supplies	\$36,137.09	\$227,294.32	\$191,157.23	84.10%	\$44,743.92	\$405,704.72	\$225,247.00	80.14%
Maintenance and repairs	\$34,611.94	\$230,400.00	\$195,788.06	84.98%	\$37,122.79	\$198,177.48	\$201,940.00	81.62%
Financial expenses	(\$694.00)	\$528.36	\$1,222.36	231.35%	(\$299.49)	(\$604.02)	\$518.00	157.82%
Purchased and contracted services	\$924,286.45	\$3,898,663.50	\$2,974,377.05	76.29%	\$696,744.40	\$3,739,593.41	\$3,824,308.00	81.78%
Transfer to own funds		\$1,424,455.00	\$1,424,455.00	100.00%		\$2,625,998.59	\$1,410,279.00	100.00%
Capital expense	\$1,526.40	\$51,158.36	\$49,631.96	97.02%	\$2,580.35	\$11,894.72	\$50,418.00	94.88%
TOTAL OTHER EXPENSES	\$1,976,084.57	\$11,486,439.26	\$9,510,354.69	82.80%	\$1,650,985.92	\$11,561,547.52	\$11,234,378.00	85.30%
	\$2,764,479.20	\$15,443,370.64	\$12,678,891.44	82.10%	\$2,413,439.91	\$15,214,034.45	\$15,103,619.00	84.02%
NET (REVENUE)/EXPENDITURE	\$2,332,823.29	\$14,146,911.46	\$11,814,088.17	83.51%	\$2,176,981.47	\$13,100,182.04	\$13,856,413.00	84.29%

Community Development & Enterprise Services - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$1,673,276.79)	(\$8,184,516.07)	(\$6,511,239.28)	79.56%	(\$1,346,404.43)	(\$4,675,816.79)	(\$6,841,922.00)	80.32%
Government grants	(\$1,200,951.93)	(\$1,666,196.00)	(\$465,244.07)	27.92%	(\$1,715,260.64)	(\$4,535,966.66)	(\$2,018,792.00)	15.04%
Contribution from own funds	(\$102,476.40)	(\$465,454.00)	(\$362,977.60)	77.98%		(\$645,638.73)	(\$278,715.00)	100.00%
Other income	(\$14,918.82)	(\$119,204.85)	(\$104,286.03)	87.48%	(\$47,227.57)	(\$83,639.06)	(\$111,920.00)	57.80%
	(\$2,991,623.94)	(\$10,435,370.92)	(\$7,443,746.98)	71.33%	(\$3,108,892.64)	(\$9,941,061.24)	(\$9,251,349.00)	66.40%
EXPENDITURES								
Salaries	\$2,724,845.98	\$14,469,391.88	\$11,744,545.90	81.17%	\$2,546,221.70	\$12,454,040.10	\$13,867,870.00	81.64%
Benefits	\$755,887.78	\$3,522,104.48	\$2,766,216.70	78.54%	\$714,490.09	\$3,238,494.59	\$3,476,393.00	79.45%
TOTAL SALARIES/BENEFITS	\$3,480,733.76	\$17,991,496.36	\$14,510,762.60	80.65%	\$3,260,711.79	\$15,692,534.69	\$17,344,263.00	81.20%
Travel and training	\$1,681.34	\$111,507.00	\$109,825.66	98.49%	\$1,911.93	\$24,471.37	\$137,327.00	98.61%
Vehicle allowance, maintenance and repairs	\$262,546.94	\$1,044,745.00	\$782,198.06	74.87%	\$312,248.46	\$1,408,610.32	\$987,560.00	68.38%
Utilities and Fuel	\$774,575.78	\$3,193,435.88	\$2,418,860.10	75.74%	\$558,897.98	\$2,795,091.56	\$3,093,438.00	81.93%
Materials and supplies	\$132,568.18	\$932,001.00	\$799,432.82	85.78%	\$156,266.91	\$1,088,557.03	\$894,030.00	82.52%
Maintenance and repairs	\$362,779.89	\$1,325,039.00	\$962,259.11	72.62%	\$258,992.97	\$1,094,667.86	\$1,229,787.00	78.94%
Program expenses	\$17,689.21	\$169,540.03	\$151,850.82	89.57%		\$22,730.66	\$102,470.00	100.00%
Goods for resale	\$52,285.63	\$537,796.00	\$485,510.37	90.28%	\$7,576.39	\$266,027.45	\$469,960.00	98.39%
Rents and leases	\$24,291.12	\$90,255.00	\$65,963.88	73.09%		\$86,748.61	\$82,255.00	100.00%
Taxes and licenses	\$321.00	\$173,250.00	\$172,929.00	99.81%	\$21,200.13	\$204,434.83	\$172,250.00	87.69%
Financial expenses	\$28,056.69	\$99,287.01	\$71,230.32	71.74%	\$13,684.93	\$70,716.87	\$110,515.00	87.62%
Purchased and contracted services	\$418,428.76	\$1,650,692.22	\$1,232,263.46	74.65%	\$200,499.59	\$1,653,534.84	\$1,731,620.00	88.42%
Grants to others	\$3,381.54	\$66,500.00	\$63,118.46	94.91%	\$135,136.42	\$225,457.32	\$66,500.00	(103.21%)
Transfer to own funds		\$1,413,196.00	\$1,413,196.00	100.00%		\$510,464.29	\$218,040.00	100.00%
Capital expense	\$28,026.95	\$60,768.88	\$32,741.93	53.88%	\$56,339.84	\$141,594.93	\$58,617.00	3.88%
TOTAL OTHER EXPENSES	\$2,106,633.03	\$10,868,013.02	\$8,761,379.99	80.62%	\$1,722,755.55	\$9,593,107.94	\$9,354,369.00	81.58%
	\$5,587,366.79	\$28,859,509.38	\$23,272,142.59	80.64%	\$4,983,467.34	\$25,285,642.63	\$26,698,632.00	81.33%
NET (REVENUE)/EXPENDITURE	\$2,595,742.85	\$18,424,138.46	\$15,828,395.61	85.91%	\$1,874,574.70	\$15,344,581.39	\$17,447,283.00	89.26%

Planning	293,082.95	1,019,930.10	726,847.15	71.26%
LIP	(114,140.67)	-	114,140.96	
Humane Society	155,581.74	622,326.51	466,744.77	75.00%
Recreation & Culture	224,093.47	1,846,607.24	1,622,513.77	87.86%
Community Centres				
John Rhodes Community Centre	355,149.22	1,806,583.32	1,451,434.10	80.34%
McMeeken Centre	21,780.36	210,973.99	189,193.63	89.68%
Northern Community Centre	(33,382.67)	46,173.42	79,556.09	172.30%
GFL Memorial Gardens	178,442.91	761,980.50	583,537.59	76.58%
Outdoor Pools/Misc Concessions	19,723.73	171,131.86	151,408.13	88.47%
Administration	196,108.85	801,872.08	605,763.23	75.54%
Downtown Plaza	-	41,667.00	41,667.00	100.00%
Locks	122.00	30,320.59	30,198.59	99.60%
Cemetery	94,733.62	78,897.39	(15,836.23)	-20.07%
Parking	48,200.75	210,567.56	162,366.81	77.11%
Transit	665,262.29	7,968,458.91	7,303,196.62	91.65%
School Guards	66,903.13	291,329.05	224,425.92	77.04%
Tourism and Community Development	198,143.86	941,400.85	743,256.99	78.95%
Economic Development	70,037.28	727,759.21	657,721.93	90.38%
Administration	155,900.03	846,158.59	690,258.56	81.58%
	2,595,742.85	18,424,138.46	15,828,395.61	85.91%

Levy Boards - First Quarter Ended March 31, 2022

	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
<i>FISCAL YEAR REMAINING% :</i>	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
EXPENDITURES								
Grants to others	\$5,626,714.25	\$22,506,857.36	\$16,880,143.11	75.00%	\$5,410,161.00	\$21,640,644.00	\$21,653,329.00	75.01%
TOTAL OTHER EXPENSES	\$5,626,714.25	\$22,506,857.36	\$16,880,143.11	75.00%	\$5,410,161.00	\$21,640,644.00	\$21,653,329.00	75.01%
	\$5,626,714.25	\$22,506,857.36	\$16,880,143.11	75.00%	\$5,410,161.00	\$21,640,644.00	\$21,653,329.00	75.01%
NET (REVENUE)/EXPENDITURE	\$5,626,714.25	\$22,506,857.36	\$16,880,143.11	75.00%	\$5,410,161.00	\$21,640,644.00	\$21,653,329.00	75.01%

Outside Agencies (Main) - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To:	Actual	2021	Budget-Rem
				75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$58,046.80)	(\$130,000.00)	(\$71,953.20)	55.35%	(\$55,610.28)	(\$127,563.48)	(\$130,000.00)	57.22%
Government grants	\$12,691.00	(\$200,000.00)	(\$212,691.00)	106.35%	(\$14,763.98)	(\$212,733.98)	(\$200,000.00)	92.62%
Contribution from own funds		\$0.00	\$0.00	0.00%		(\$78,126.10)		0.00%
Other income	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	\$0.00	0.00%
	(\$45,355.80)	(\$330,000.00)	(\$284,644.20)	86.26%	(\$70,374.26)	(\$418,423.56)	(\$330,000.00)	78.67%
EXPENDITURES								
Materials and supplies	\$9,331.64	\$220,000.00	\$210,668.36	95.76%	\$22,100.76	\$294,002.77	\$220,000.00	89.95%
Grants to others	\$9,372,217.71	\$36,361,965.58	\$26,989,747.87	74.23%	\$7,232,593.73	\$34,250,977.79	\$33,856,169.00	78.64%
Transfer to own funds	\$0.00	\$580,000.00	\$580,000.00	100.00%	0	\$620,936.81	\$580,000.00	100.00%
Capital expense	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	\$0.00	0.00%
TOTAL OTHER EXPENSES	\$9,381,549.35	\$37,161,965.58	\$27,780,416.23	74.75%	\$7,254,694.49	\$35,165,917.37	\$34,656,169.00	79.07%
	\$9,381,549.35	\$37,161,965.58	\$27,780,416.23	74.75%	\$7,254,694.49	\$35,165,917.37	\$34,656,169.00	79.07%
NET (REVENUE)/EXPENDITURE	\$9,336,193.55	\$36,831,965.58	\$27,495,772.03	74.65%	\$7,184,320.23	\$34,747,493.81	\$34,326,169.00	79.07%

Corporate Financials - First Quarter Ended March 31, 2022

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
	Actual	2022		Budget-Rem	Actual To: March	Actual Year End	2021	Budget-Rem
				75.00%			2021	YTD 2021
REVENUE								
Taxation	(\$61,773,892.43)	(\$130,256,397.01)	(\$68,482,504.58)	52.58%	(\$59,720,678.00)	(\$125,895,298.92)	(\$125,248,213.00)	52.32%
Payment in Lieu of taxes	(\$533,775.65)	(\$4,501,741.00)	(\$3,967,965.35)	88.14%	(\$790,602.92)	(\$4,490,231.86)	(\$4,480,756.00)	82.36%
Fees and user charges	(\$3,969,757.76)	(\$14,821,847.00)	(\$10,852,089.24)	73.22%	(\$3,151,687.81)	(\$14,825,090.23)	(\$14,116,044.00)	77.67%
Government grants	(\$4,709,856.69)	(\$16,838,798.00)	(\$12,128,941.31)	72.03%	(\$5,591,722.69)	(\$18,729,619.26)	(\$16,412,618.00)	65.93%
Interest and Investment income	(\$724,684.23)	(\$4,320,000.00)	(\$3,595,315.77)	83.22%	(\$133,730.07)	(\$3,424,004.32)	(\$4,320,000.00)	96.90%
Contribution from own funds		(\$944,689.75)	(\$944,689.75)	100.00%		(\$1,034,645.70)	(\$1,914,308.00)	100.00%
Other income	(\$98,712.55)	(\$2,500,000.00)	(\$2,401,287.45)	96.05%	(\$37,913.95)	(\$1,746,026.03)	(\$1,540,000.00)	97.54%
	(\$71,810,679.31)	(\$174,183,472.76)	(\$102,372,793.45)	58.77%	(\$69,426,335.44)	(\$170,144,916.32)	(\$168,031,939.00)	58.68%
EXPENDITURES								
Salaries	(\$68.28)		\$68.28	0.00%		\$1,034,905.18		0.00%
Benefits	\$6,000.00	\$20,000.00	\$14,000.00	70.00%	\$6,000.00	\$14,000.00	\$20,000.00	70.00%
TOTAL SALARIES/BENEFITS	\$5,931.72	\$20,000.00	\$14,068.28	70.34%	\$6,000.00	\$1,048,905.18	\$20,000.00	70.00%
Materials and supplies	\$8,274.05	\$300,878.00	\$292,603.95	97.25%	\$64,903.87	\$263,270.30	\$310,056.00	79.07%
Program expenses	\$204,730.45	\$763,788.18	\$559,057.73	73.20%		\$781,263.55	\$472,988.00	100.00%
Financial expenses	\$449,152.63	\$2,531,006.00	\$2,081,853.37	82.25%	\$887,737.64	\$2,912,319.22	\$2,530,756.00	64.92%
Purchased and contracted services	\$567.74	\$11,000.00	\$10,432.26	94.84%	\$22,379.10	\$37,185.55	\$11,000.00	(103.45%)
Grants to others		\$865.00	\$865.00	100.00%		\$863.72	\$865.00	100.00%
Transfer to own funds		\$12,465,550.32	\$12,465,550.32	100.00%	\$25,463.38	\$13,612,638.76	\$12,917,364.00	99.80%
TOTAL OTHER EXPENSES	\$662,724.87	\$16,073,087.50	\$15,410,362.63	95.88%	\$1,000,483.99	\$17,607,541.10	\$16,243,029.00	93.84%
	\$668,656.59	\$16,093,087.50	\$15,424,430.91	95.85%	\$1,006,483.99	\$18,656,446.28	\$16,263,029.00	93.81%
NET (REVENUE)/EXPENDITURE	(\$71,142,022.72)	(\$158,090,385.26)	(\$86,948,362.54)	55.00%	(\$68,419,851.45)	(\$151,488,470.04)	(\$151,768,910.00)	54.92%

Capital Levy & Debenture Debt - First Quarter Ended March 31, 2022

	YTD	Budget	Variance	Percentage	2021	2021	Budget	Percentage
				Budget-Rem				Actual To:
<i>FISCAL YEAR REMAINING% :</i>	Actual	2022		75.00%	March	Year End	2021	YTD 2021
REVENUE								
Fees and user charges	(\$69,001.14)		\$69,001.14	0.00%	(\$48,134.72)	(\$187,378.09)	(\$350,000.00)	86.25%
	(\$69,001.14)	\$0.00	\$69,001.14	0.00%	(\$48,134.72)	(\$187,378.09)	(\$350,000.00)	86.25%
EXPENDITURES								
Long term debt	\$17,765.19	\$1,502,314.00	\$1,484,548.81	98.82%	\$599,646.07	\$1,795,301.64	\$1,795,301.00	66.60%
Transfer to own funds		\$6,368,384.28	\$6,368,384.28	100.00%		\$6,054,046.00	\$6,243,514.00	100.00%
TOTAL OTHER EXPENSES	\$17,765.19	\$7,870,698.28	\$7,852,933.09	99.77%	\$599,646.07	\$7,849,347.64	\$8,038,815.00	92.54%
	\$17,765.19	\$7,870,698.28	\$7,852,933.09	99.77%	\$599,646.07	\$7,849,347.64	\$8,038,815.00	92.54%
NET (REVENUE)/EXPENDITURE	(\$51,235.95)	\$7,870,698.28	\$7,921,934.23	100.65%	\$551,511.35	\$7,661,969.55	\$7,688,815.00	92.83%